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AGO ltr 29 Apr 1980

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IN REPLY REFER TO

AD 868168

AGDA (M) (3 Apr 70)

FOR OT UT 701143

21 April 1970

SUBJECT: Operational Report - Lessons Learned, Headquarters, 29th Signal Group, Period Ending 31 January 1970

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2. Information contained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

*Kenneth G. Wickham*

KENNETH G. WICKHAM  
Major General, USA  
The Adjutant General

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DEPARTMENT OF THE ARMY  
Headquarters, 29th Signal Group (USASTRATCOM)  
APO San Francisco 96346

SCCFV-TG-PO-UP

11 February 1970

SUBJECT: Operational Report of Headquarters, 29th Signal Group  
(USASTRATCOM), for Quarterly Period Ending 31 January 1970  
(RCS CSFOR-65)(R1) (UIC: WGQZAA)

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1. Section 1, Operations: Significant Activities:

a. The 29th Signal Group (USASTRATCOM) was operational throughout this reporting period continuing its assigned mission of installing, operating and maintaining communications-electronics facilities within its area of responsibility.

b. As per General Order #122, the following units are organic to the 29th Signal Group as of 31 January 1970:

- (1) HHD, 29th Signal Group (USASTRATCOM), UIC: WGQZ99.
- (2) 302d Signal Battalion, UIC: WHBW, composed of the following:
  - (a) HHD, 302d Signal Battalion, UIC: WHEWTO
  - (b) Aug A, 302d Signal Battalion (Spt), UIC: WHBW99.
  - (c) Aug B, 302d Signal Battalion (Spt), UIC: WHBW98.
- (3) 325th Signal Battalion, UIC: WEZY, composed of the following:
  - (a) HHD, 325th Signal Battalion (Spt), UIC: WEZYT0.
  - (b) Aug A, 325th Signal Battalion (Spt), UIC: WEZY99.
  - (c) Aug B, 325th Signal Battalion (Spt), UIC: WEZY98.
- (4) 379th Signal Battalion, UIC: WCD6, composed of the following:
  - (a) HHD, 379th Signal Battalion, UIC: WCD6T0.

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- (b) Aug A, 379th Signal Battalion, UIC: WCD699.
- (c) Aug B, 379th Signal Battalion, UIC: WCD698.
- (5) 442d Signal Battalion, UIC: WGOO, composed of the following:
  - (a) HHD, 442d Signal Battalion, UIC: WGOOT0.
  - (b) Aug A, 442d Signal Battalion, UIC: WGO099.
  - (c) Aug B, 442d Signal Battalion, UIC: WGO098.
  - (d) Aug C, 442d Signal Battalion, UIC: WGO097.
- (6) Communications Electronics Engineering Agency - Thailand (CEEAA-T), UIC: WISFAA.
- (7) Command Communications Control Center Agency - Thailand (CCCCA), UIC: WISGAA.
- (8) Communications Command Comsec Logistics Support Unit - Thailand (CLSU), UIC: W231AA.

c. During the period 1 November through 31 January, the following significant activities occurred within this command:

- (1) November:
  - (a) All Thailand AUTOVON Cut II circuits to Hawaii and the Philippines were cut to service 1 November 1969, thus providing expanded AUTOVON access to Thailand.
  - (b) In early November 1969, a joint MACTHAI-J6/DCA-SAM/THAI/USASCCEA-T, 29th Signal Group meeting devised a method to provide 24 additional MUX channels on the Bangkok - Don Muang ICS link using available in-country assets. This action was intended to permit the deactivation of the AN/TRC-38 in use between Don Muang and Ting Mahomek.
  - (c) On 1 November 1969, installation was started on 8145 feet of 100 pair cable from the Bangkok DTE to the 302d Signal Battalion headquarters located in the Medical Mission building on Petchburi Road, Bangkok. The installation was completed by 10 November 1969.

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(d) During the week ending 5 November 1969, STRATCOM ACO, under provisions of BOA DAAB 07-69-A-0501, issued Delivery Order No. DAEA 2000 to Collins Radio Company for additional spare parts for the rehabilitation of the TRC-90/90A shelters. The total estimated price of \$37,000 was the figure that was agreed upon strictly for the purpose of the delivery order. The order of these spare parts averts serious impairment to the TRC-90 rehabilitation program.

(e) During the week ending 12 November 1969, a project for installation of backup power at SEATO and the 83rd RRSOU ICS sites, which had previously been frozen by the Department of Defense, was released and placed on contract. This project will provide power upgrade to meet DCS requirements.

(f) During the week ending 12 November 1969, USASCCEA-T completed engineering for the system and drawings of the proposed Camp Friendship PA System. The proposal was forwarded to HQ, USARSUPTHAI, where it met approval. An order for construction of the system was issued 20 November 1969, with a target completion date of 5 March 1970.

(g) On 18 November 1969, the Chief of Opns Div and Sys Mgt Div briefed BG Albright, Dep CG, 1st Sig Bde, on Post Hostilities Planning. They apprised the Dep CG, 1st Sig Bde, of obstacles confronting the planners as well as current status of Post Hostilities Planning.

(h) On 14 November 1969, the relocation of three (3) AN/TRC-90 tropo scatter radio vans from the tactical site to the higher ICS site at Phu Mu Mountain was successfully completed. The actual relocation was accomplished by three (3) separate moves spanning a 7 day period and utilizing a float van, thus enabling minimum disruption to subscriber service. The relocation provides improved utilization of resources through the consolidation of C-E equipment in one area.

(i) On 7 November 1969, the 3rd rehabilitated AN/TRC-90 communications van was released from the Rehab Facility at Klong Toey, Bangkok. The van was installed at Phu Mu Signal Site on 9 November 1969.

(j) On 19 November 1969, Dep CG, 1st Sig Bde, accompanied by CO, 29th Sig Gp, attended the Warin Tandem Switch dedication ceremonies. This ceremony marked the completion within Thailand of a major USASTRATCOM program.

(k) On 20 November 1969, a SAEDA briefing was presented to personnel of HQ, 29th Signal Group, by a member of the 17th MI Detachment. This briefing enlightened members of this command as to the espionage activities directed against Army personnel in Thailand and alerted them to counter measures that can be taken both actively and passively.

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(l) On 21 November 1969, MACTHAI J6 was briefed on the 29th Sig Gp Unilateral Post Hostilities Plan for residual ICS and other systems in Thailand. MACTHAI J6 was also briefed at this time on the ICS reconfiguration program in Thailand.

(m) On 22 November 1969, the Honorable Mr. Vance Packard was provided with required communications support while in Bangkok. This type of support is part of the overall 29th Sig Gp mission.

(n) On 20 November 1969, the 4th rehabilitated AN/TRC-90 tropo scatter commo van was released from the rehab facility at Klong Toey, Bangkok, and was installed at Nakon Phanom Signal Site on 22 November 1969. The rehab program is improving the quality of transmission and standardizing equipment for easier operation and maintenance.

(o) During the week ending 26 November 1969, the first consignment of repair parts for the overhaul of power plant diesel engines at ICS sites was received. The overhaul of these engines reduces power outages due to engine malfunction, thus improving communications reliability. By the end of November, four out of the total seven engines at Warin and two out of six engines at Jones Park ICS had been completely overhauled.

(p) On 29 November 1969, an AN/GRC-170 communications terminal van was cut over at Warin, replacing a AN/MRC-85 van. Equipment reliability was thus improved by replacement of vacuum tube equipment with solid state equipment.

(q) During the week ending 26 November 1969, an Area Geographical Display Board located at Sattahip ICS site was removed from operation and prepared for shipment. This board has since been shipped to and installed at the new Systems Management Control Center (SMCC) located at Klong Toey, Bangkok. The board will afford SMCC better control through a graphic display of the condition of all systems in this command.

(r) A profile study was performed by USASCCEA-T on 18 November 1969 to determine the feasibility of establishing an AN/FRC-109 link from Sattahip Relay to Bang Pla. Results of the study indicated that installation of the link was not feasible due to insufficient path clearance with existing antenna tower structures. Inability to establish the link precludes the proposed deactivation of one set of AN/FRC-109's on the Sattahip Relay to Sirachi and the Bang Pla to Sirachi links.

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(s) Multiplex Assets Rearrangement-Thailand (MART) installation was completed at the Phitsanuloke, Jones Park, Udorn, Udorn AB, Phu Khieo, Green Hill, Bang Pla, Bangkok, Sattahip Relay and Sattahip Ammo ICS sites during November. With the exception of the remaining minor cleanup, the MART program was officially completed as of 22 November 1969.

(t) USASCCEEA-T performed an OSP survey at the Bang Kaen ICS site on 24 November 1969. Data obtained during the survey will be used to develop engineering for installation of cabling to connect the Ionospheric Sounding Station to the Bang Kaen ICS site.

(2) December:

(a) During the first week in December, the JCS J6, MG Shtogren, was briefed on unilateral Army plans for Post Hostilities CE communications support for Thailand. This briefing provided the senior military communicator with timely information on CE planning.

(b) On 17 December, the sixth rehabilitated TRC-90 commo van was released from the Rehab Facility at Klong Toey, Bangkok. The van was installed at Sattahip Signal Site on 21 December.

(c) During the week ending 10 December, the Vice President USA advance party was provided with commo support while in Bangkok planning and coordinating the upcoming Vice Presidential visit.

(d) USASCCEEA-T prepared 56 master cross connect sheets reflecting all DCA wiring options. These sheets are being used at sites to prepare circuits and record equipment/crossconnect assignments. This procedure will insure close control of 1st Signal Brigade assets and timely implementation of TSO's.

(e) USASCCEEA-T performed an investigation of poor quality special data circuits at JOSS, which had been reported by DCA PAC. The subsequent repairs made at JOSS restored the circuits to quality operation and enabled all AUTOVON S-3 circuits to pass special data quality traffic.

(f) The Joint Pacific (JP) Relay at Bang Pla was deactivated on 11 December thereby completing the phasedown of the Bang Pla Relay Facility. The delay of deactivation was due to problems encountered during installation of the Air Force Relay at Korat. This phasedown provides for a standby Army operated major relay facility and permitted the redistribution of personnel and equipment assets.



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(g) In December, initial CE support requests were received from White House Communications Agency personnel concerning the forthcoming Vice Presidential visit to Bangkok.

(h) A USASCCEEA-T QA representative accompanied the DCA operational evaluation team during their inspection of the Warin area during the period 8 - 12 December. The QA discrepancies noted were corrected and performance of the ICS system was thus improved.

(i) At the Bangkapi DTE, USASCCEEA-T provided on-site engineering and technical assistance in converting 10 each 3rd selectors and 10 each spare selectors to trunking 2nd selectors. The engineering effort was completed 17 December. This conversion provided 20 additional trunks for access to secondary trunking of Bangkapi DTE.

(j) USASCCEEA-T, in response to a PACFO request, compiled and submitted data on all Thailand microwave towers and high frequency antennas to that office. This data is to be used in programming PACFO antenna inspection teams for Thailand. The resultant rehabilitation of antennas and towers will improve reliability of communications in Area II.

(k) Approximately 22,000 feet of temporary aerial cable was removed from Wireless Road, Bangkok, to permit the Telephone Organization of Thailand (TOT) to install a cable in its place. The communications service carried on this cable was transferred to an existing permanent trunk cable.

(l) A USASCCEEA-T team completed conditioning of Special Data Quality Circuits from Nakhon Phanom to Bangkok. This conditioning improved the performance of special data quality circuits.

(m) On or about 24 December, a Data Automation Requirement (DAR) was prepared and mailed to HQ, 1st Signal Brigade. This DAR outlined the EAM requirements for the Bangkok AMSF, and assists 1st Signal Brigade in preparation of the DAR for all AMSF's under its control.

(n) On 21 December, the eighth rehabilitated AN/TRC-90 commo van was installed at Sattahip Port.

(o) During the period 19-23 December, representatives from this HQ and the Dep CG, 1st Signal Brigade, assisted the CINCPAC J6/USARPAC C-E briefing team in preparation of a briefing on the impact of PACOM-wide C-E plans on Thailand ICS Improvement. The briefing was presented at MACTHAI J6 and provided planning guidance for coordination and disposition of Area II ICS assets.

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(p) During the period 15-28 December, communications support, to include TTY, telephone, and FM radio, was rendered to the Bob Hope Show while in Thailand and Vietnam. This type of support is part of the overall 29th Signal Group mission.

(q) Toward the close of December, the installation of two each AN/TRC-24 radio links between Phu Mu and Base Alpha was completed. These new links permit the removal of the existing system, which consists of an AN/FRC-109 link from Phu Mu to Mukdahan and an AN/TRC-24 link from Mukdahan to Base Alpha. The new configuration is a result of the departure from Mukdahan of Det 6, 621st Tac Con Sqdn. The Mukdahan ICS site is scheduled for removal upon approval by CINCPAC.

(r) On 29 December, the CG, 1st Signal Brigade, MG Thomas Rienzi, visited the HQ 29th Signal Group to bid farewell to COL Schulke and award the LOM First Oak Leaf Cluster to him. In addition, MG Rienzi presented three on-the-spot ARCOM's to 29th Signal Group personnel for their performance of duty in support of the Bob Hope Show. Officers and civilians of the military communications community in the Bangkok Area held a luncheon to celebrate the promotion of the CG, 1st Signal Brigade, to Major General.

(3) January:

(a) COMUSMACTHAI, MG L.T. Seith, USAF, promoted the CO, 29th Signal Group, Herbert A. Schulke Jr., to the rank of Brigadier General in a ceremony held during the 29th Signal Group New Year's Day Reception at the Bangkok Officers Open Mess.

(b) BG Herbert A. Schulke Jr. turned over command of the 29th Signal Group to COL Donald L. Jenkins during a change of command ceremony held on 2 January 1970 at the Windsor Hotel, Bangkok. BG Schulke departed the following day for an assignment with DCA Washington.

(c) Communications support, to include telephone cabling, switchboard service, HF radio and special COMMCEN watch, was provided during the visit of Vice President Spiro T. Agnew to Bangkok during the period 3-5 January 1970. The Vice President's party was well pleased with the support provided.

(d) On 5 January 1970, USASCCFEA-T completed a survey of the JUSMAG COMMCEN to determine the space requirement for a planned second AUTODIN terminal at the COMMCEN. An 800 square foot expansion of the COMMCEN building was recommended.

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(e) Effective 11 January 1970, the 29th Signal Group headquarters was reorganized. Under the new structure Plans Branch, which was formerly a part of Operations, was combined with Training to form the Plans and Training Division. The Personnel section was in turn taken from the old Personnel and Training Division and is now under the control of the Adjutant as part of the Personnel and Admin Division. Quality Assurance, which was under the control of CEEA-T, is now a part of Operations Division as Quality Assurance Branch. This reorganization was effected to provide increased emphasis in the functional area of communications operations and to better align the staff functions with those of higher headquarters.

(f) Due to the departure of the tenant unit, an AN/GRC-10 VHF radio System between Phu Khieo and the 46th Special Forces, located at Nam Phong Dam, was deactivated 15 January 1970.

(g) On 17 January 1970, a representative of the Analysis and Technical Assistance Division, 1st Signal Brigade, presented a RAID briefing to representatives of Operations Division, 29th Signal Group. This briefing constitutes the first phase of the conversion from the CCCC Weekly Analysis Briefing to a RAID type briefing. This conversion establishes a common analysis to be performed at both HQ's thereby providing a common reference point in operational matters.

(h) During the week ending 17 January 1970, a Test Equipment Familiarization course, developed jointly by USASCCEA-T and the Page Communications Engineers, Inc., was presented to USASCCEA-T engineers. The course covered the 26c Data Modem and associated equipment used in system evaluation.

(i) On 26 January 1970, USASCCEA-T completed the outside plant (OSP) engineering for placing approximately 6,000 feet of cable from SEATO to the VIP quarters in the Chao Phya Hotel. This cable will provide additional telephone service for VIP's at the Chao Phya Hotel.

(j) USASCCEA-T completed OSP engineering on 16 January 1970 for installation of 750 feet of cable from the Royal Thai Navy ammo storage area to the Royal Thai Navy HQ and Camp Vayama. This cable will provide a fire and security communications link requested by the Royal Thai Navy.

(k) During the week ending 24 January 1970, USASCCEA-T completed OSP engineering for the installation of additional cable to the US Ambassador's residence. When completed, this cable will provide additional telephone service for the Ambassador.

(l) During the week ending 24 January 1970, action was completed to eliminate the present AN/TRC-38 radio link from Don Muang to Tung Mahomek by activating groups 1&2 super group 1 on the Bangkok - Don Muang ICS link. This action freed the AN/TRC-38 equipment for future requirements.

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(m) During the period 17-31 January 1970, CG, USARSTRATCOM PAC visited the 29th Signal Group and MACTHAI to survey ICS Area II tropo communications assets. He was also concerned with evaluating the plan to improve ICS in Thailand and coordinating plans for communications requirements elsewhere in the PACOM area.

(n) During the period 16-31 January 1970, CG, 1st Signal Brigade, visited communications subscribers throughout Thailand to ascertain the current planning for future military operations in Thailand. Through this visit he was able to obtain updated information for communications planning and operations guidance.

(o) During the period 19-31 January 1970, this command received its USASTRATCOM PAC AGI inspection. The team inspected the HQ 29th Signal Group and the 379th Signal Battalion to evaluate the effectiveness to carry out the assigned mission and to inquire into the status of efficiency, economy, morale and discipline of this command. The team's findings were satisfactory.

(p) On 22 January 1970, the eighth AN/TRC-90 van was released from the Rehab facility. The van was installed at Phu Mu Signal Site on 25 January 1970.

(4) During the period covered by this report:

(a) Thirteen audits of 29th Signal Group nonappropriated funds (NAFs) were completed by the Comptroller. In addition to performing the audits, two follow-up inspections to verify the adequacy of corrective actions taken in regard to recommendations presented in the Reports of Audit were conducted and two unannounced club inspections were performed.

(b) Two cost reduction program (CRP) actions were completed by the Comptroller. Savings for the two actions amounted to \$37,000.00. These actions will be forwarded for audit validation during February 1970. A brief summary of each CRP action is as follows:

(1) A savings of approximately \$20,000.00 was derived from extending the publishing interval of the US Forces Thailand Telephone Directory from quarterly to semi-annually. Further savings were also achieved from this action by changing the distribution scheme so as to reduce the number of directories required.

(2) The second CRP action concerned construction of bin storage facilities in the Area II, Area Maintenance Supply Facility (AMSF). The action consisted of the local national employees constructing a needed bin storage area in the AMSF rather than having the work contracted to the American Pacific Architectural Company which usually performs work of this nature. The work was accomplished within required time frames

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on an additional duty basis without interference with regular duties. This was a high priority project that resulted in an estimated cost saving of over \$17,000.00.

(c) A new Group Regulation 10-1, Mission Organization and Functions, was published. This new regulation (15 Jan 70) outlines organization, mission and functions of Group staff and mission and functions of subordinate commands.

(d) A new Group Circular 335-11, List of Approved Recurring Reports, was published on 16 January 1970. This circular provides an up-to-date list of approved recurring reports that are assigned a reports control symbol and are required by 29th Signal Group and higher headquarters.

(e) The Intelligence and Security Division conducted quarterly physical security inspections of 11 isolated signal sites for which the 29th Signal Group has physical security responsibility. Major problem areas noted were maintenance of bunkers, and foliage outside the perimeter fence lines, which has burgeoned during the last six months. A letter has been submitted to USARSUPTHAI requesting engineering support in the construction of new bunkers where required and assistance in clearing vegetation from the outer perimeter.

(f) The Intelligence and Security Division conducted 5 counterintelligence inspections. The overall results were excellent. All noted minor deficiencies have been corrected.

(g) USARSUPTHAI conducted 8 Thai Security Guard inspections at 8 different locations. Problems still exist in the administrative procedures outlined for control of the Thai Security Guards. All recommendations made by the inspecting team have been corrected, and follow-up inspections will be conducted.

2. Section 2, Lessons Learned: Commander's Observations, Evaluations and Recommendations:

- a. Personnel: None.
- b. Intelligence: None.
- c. Operations - Circuit Conditioning:

(1) Observation: Prior to 1 January 1970, reconditioning of Special Data Quality trunks was performed semi-annually.

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(2) Evaluation: During October-December 1969, tests were performed prior to reconditioning the trunk and 90% of the trunks had deteriorated to the point where reconditioning was necessary to restore the circuits to S-3 parameters. This indicated that conditioning on a semi-annual basis did not meet operational requirements.

(3) Recommendation: Special Data Quality trunks must be reconditioned at more frequent intervals. Commencing 1 January 1970, the trunks are being reconditioned at three rather than six month intervals.

d. Organization - Force Development: Identification of personnel engaged in Force Development (FD) activities:

(1) Observation: The Army Authorization Documents (TAADS) employs a system whereby changes to currently approved/proposed unit organization structure or requirements and authorizations for manpower and equipment in parent units are forwarded to HQ, DA. The process of documenting these parent units is a difficult and time consuming task; nevertheless, it is accomplished through the conscientious and diligent efforts of all who participate. In spite of the tremendous effort, however, many unacceptable errors are discovered in TAADS documents as submitted by parent units.

(2) Evaluation: All military personnel knowledgeable with TAADS have acquired this knowledge without formal training. Little or no attempt has been made to reassign these personnel for specific duties as FD officers and NCO's. Based on the above, it is evident that military personnel (both officer and enlisted) engaged in Force Development activities must be identified.

(3) Recommendations: That Additional Skill Identifier (ASI) code be established for enlisted personnel knowledgeable of TAADS procedures. A similar identification code could also be established for officer personnel. In addition to the above, a Force Development Branch/Section should be established at each echelon of command down to battalion level. Personnel requisitions to fill FD position vacancies could include special instructions, i.e., Z code instructions AR 614-202 indicating a requirement for personnel knowledgeable with TAADS procedures.

e. Training: None.

f. Logistics: None.

g. Communications: None.

h. Materiel: None.

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i. Other:

(1) Audit Program:

(a) Observation: NAF operations have greatly improved during the past Fiscal Year. Fund administration is generally being conducted IAW the guidance provided by the Comptroller Office. Audit trails appear to have been established and sound fund documentation has been initiated. The unannounced inspections of the STRATCOM Association Open Mess branch clubs have revealed discrepancies that would have previously been left undetected until the annual club audit.

(b) Evaluation: The audit program has created a concerned custodial interest in NAF operations. However, the audit program has revealed that some newly appointed fund custodians have not been given the proper orientation regarding their NAF duties and responsibilities. In addition, the required monthly inspections could achieve greater results if inspectors were more familiar with SCCPV-TG Reg 230-1, Nonappropriated Funds and Related Activities. The unannounced club inspections have placed a command interest on the STRATCOM Association Open Mess. The Comptroller Internal Review activities regarding Group NAFs have caused subordinate commanders to closely monitor the activities of all funds within their jurisdiction.

(c) Recommendation: Due to the increase in number of approved funds since FY 69 and the time expended by the Comptroller staff to monitor and coordinate club activities, it will be extremely difficult to conduct future audits of each fund semi-annually IAW established Group policy. Therefore, Group funds will be audited on a timely basis, but not less than annually.

(2) Cost Reduction:

(a) Observation: Since the Army Cost Reduction Manual AR 11-20 is written in general terms, Comptroller personnel have found it difficult to ascertain in all cases exactly what constitutes a valid cost reduction action.

(b) Evaluation: Due to lengthy and involved guidance from DA on the subject, it was felt that the US Army Audit Agency (AAA) would be an excellent source of information on cost reduction actions. Accordingly, a meeting with the AAA auditor specializing in CRP actions was held. The purpose of this meeting was to determine the most important aspects of a CRP action needed for audit validation.

(c) Recommendations: The following major points were noted in the discussion with the AAA specialist in CRP actions:

(1) Money must have been programed for the CRP action for which the savings took place.



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(2) The impetus for the savings must have come from a documented, new, improved, or intensified management action.

(3) The CRP action must be submitted in the fiscal year that the management action is completed. The only exception to this policy is in the area of "Terminating Unnecessary Operations" Appendix J, AR 11-20. This area concerns decision savings and must be reported in the year that the final approval is granted.



DONALD L. JENKINS  
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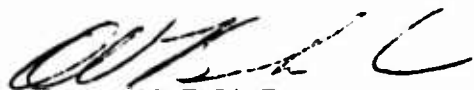
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SUBJECT: Operational Report for Headquarters, 29th Signal Group for  
Period Ending 31 January 1970, RCS CSFOR-65 (R2)

DA, HQ, 1st Signal Brigade (USASTRATCOM), APO 96384 28 February 1970

TO: Commanding General, United States Army Strategic Communications  
Command - Pacific, ATTN: SCCP-OP, APO 96557

1. Subject report is forwarded in accordance with AR 525-15.
2. Ref item "Organization - Force Developments", paragraph 2d(3): Concur with recommendation that personnel (Off & EM) knowledgeable in TAADS procedures should be identified by qualification codes. During a recent visit to this headquarters by DA ACSFOR representatives, it was indicated that under the new vertical TAADS (Automated) system which is under development at DA, provisions will be made for identifying force development skills in personnel channels at all command echelons. In the meantime the problem of identifying personnel who are TAADS qualified could be partially solved by recording on enlisted and officer qualification records (Form 20 & 66) what job the individual actually performed instead of general job titles. The title Area Communications Specialist for EM or Communications Systems Officer means nothing except that the individual is qualified in related communications functions. If the title Force Development Officer or TAADS Document Analyst was entered on personal qualification records this would enhance personnel screening and assignment of individuals to jobs for which they are best qualified.

FOR THE COMMANDER:



O. V. BONEBRAKE  
Major, AGC  
Adjutant General

CF:  
Assistant Chief of Staff for Force Development, Department of the Army,  
Washington, D. C. 20310  
Commanding General, United States Army Strategic Communications Command,  
ATTN: SCC-OPS-RT, Ft Huachuca, Arizona 85613  
Commanding Officer, 29th Signal Group, APO 96346

SCCP-OP3 (11 Feb 70) 2d Ind  
SUBJECT: Operational Report of Headquarters, 29th Signal  
Group (USASTRATCOM), for Quarterly Period Ending  
31 January 1970 (RCS CSFOR-65) (R1) (UIC:  
WGQZAA)

Headquarters, United States Army Strategic Communications  
Command-Pacific, APO San Francisco 96557 2 0 MAR 1970

TO: Commander in Chief, United States Army, Pacific, ATTN:  
GPOP-DT, APO 96558

1. Subject report is forwarded in accordance with AR  
525-15.

2. This headquarters has reviewed subject report and  
offers the following comments:

a. Reference paragraph 21(2), page 12: Meetings  
between subordinate command cost reduction personnel and  
USAAA representatives handling cost reduction actions are  
considered to be an excellent means of obtaining informa-  
tion on validation requirements for CRP actions. Similar  
action will be recommended to our other subordinate  
commands.

b. Concur with the remainder of the report as indorsed.

FOR THE COMMANDER:

*Frank C. Mahin*  
FRANK C. MAHIN  
COL, GS  
Chief of Staff

CF:  
CG, 1st Sig Bde (USASTRATCOM), APO 96384 (wo incl)  
CO, 29th Sig Gp (USASTRATCOM), APO 96346 (wo incl)

GPOP-DT (11 Feb 70) 3d Ind  
SUBJECT: Operational Report of HQ, 29th Signal Group (USASTRATCOM)  
for Period Ending 31 January 1970, RCS CSFOR-65 (RI)

HQ, US Army, Pacific, APO San Francisco 96558 27 MAR 70

TO: Assistant Chief of Staff for Force Development, Department of the  
Army, Washington, D. C. 20310

This headquarters concurs in subject report as indorsed.

FOR THE COMMANDER IN CHIEF:

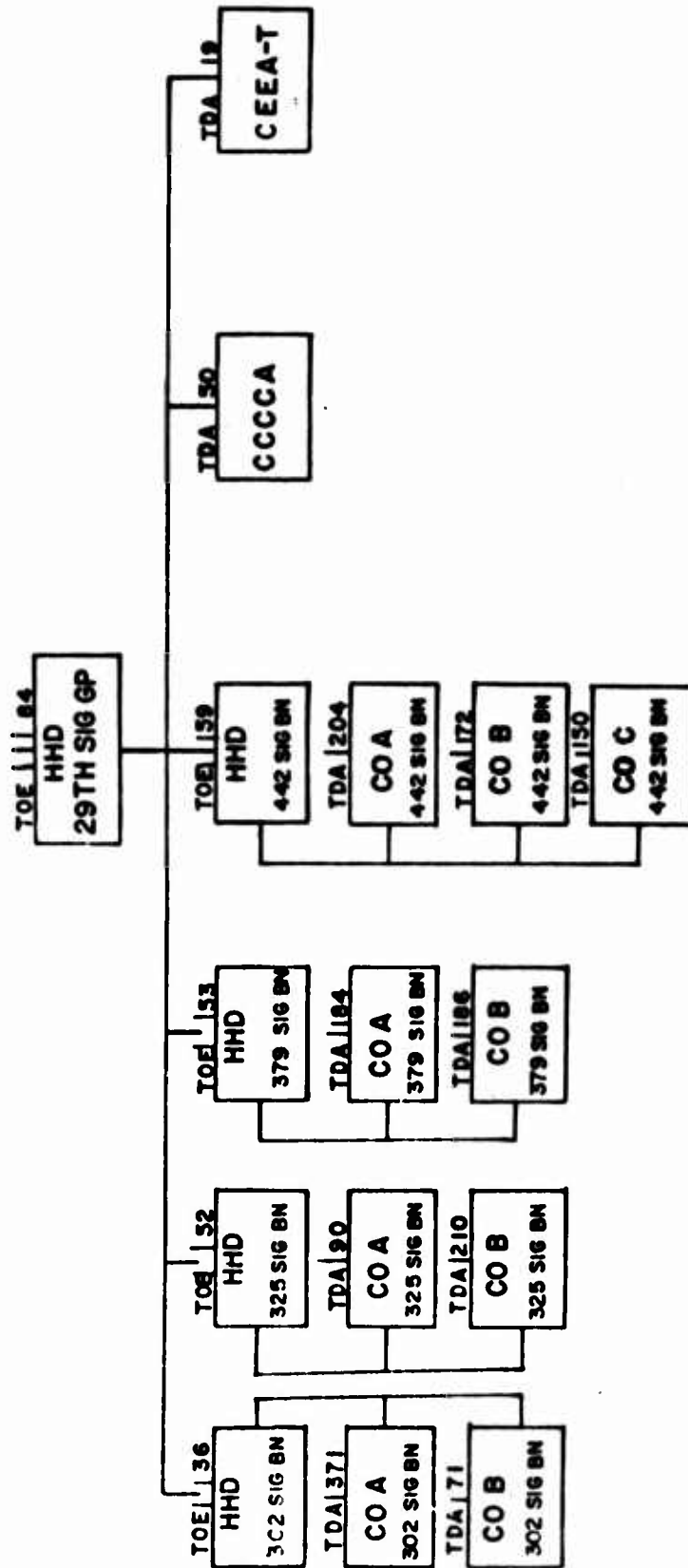


C. L. SHORTT  
CPT, AGC  
Asst AG

CF:  
DA, ACSFOR  
CG, USASTRATCOM-PAC

# 29TH SIGNAL GROUP ORGANIZATION

31 JAN 1970



Incl 1

UNCLASSIFIED

Security Classification

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